



Defense Acquisition University Authors Published Works 2001 – 2004

Compiled by David D. Acker Library
April 2004

A

Alfieri, Paul A. and William J. Swank, Charles K. Gailey, Raymond W. Reig.
(2001, October). *Acquisition metrics summary report*. Fort Belvoir, Va.: Defense Acquisition University Press.

Anderson, Frank.

(2002). Global alliances—facilitating national security and global business through international acquisition education. In *Festschrift 40 Jahre Akademie, 1961 bis 2001, (Commemorative volume: 40 years of the Academy, 1961-2001)*. Mannheim, Germany: Fordergesellschaft der Bundesakademie für Wehrverwaltung und Wehrtechnik Pro Academia e.V.

(2001, May-June). DAU--the way ahead. *Program Manager*, 30 (3), 2-8.

Anderson, Warren M. and John J. McGuines, John S. Spicer.

(2001, September). *From chaos to clarity: how current cost-based strategies are undermining the Department of Defense: report of the Military Research Fellows, DSMC 2000-2001*. Fort Belvoir, Va.: Defense Acquisition University Press.

Ashworth, Jim and William Hechmer, Thomas Johnson.

(2004, May-June). Program management community of practice. *Defense AT&L*, 33 (3), 76-77.

Ashworth, Jim and Christy O'Hara.

(2004, May-June). NDIA to sponsor defense systems acquisition management course offerings for industry managers. *Defense AT&L*, 33 (3), 72.

B

Bachman, David.

(2004, May-June). Earned value management special interest area. *Defense AT&L*, 33 (3), 75.

(2001, Fall). Single point adjustments: a new definition with examples. *Acquisition Review Quarterly*, 8 (3), 177-195.

(2001, March). An essay on the selected BMDO earned value estimate at completion equation. *The Measurable News*, 15-16.

Bachman, David.

(2001, March). Essay on an alternative for computing EACs for mature BMDO contracts. *The Measurable News*, 26-27.

Bahnmaier, Bill and Ken Bloom.

(2002, January-February). DAU to offer new program management office course (PMOC). *Program Manager*, 31 (1), 76-80.

Baker, Lawrence I. and L. John Michel III

(2002, April). Education, information technology, and the software crisis. The *DoD Software Tech News*. 5 (2), 4-8. Rome, N.Y.: Data & Analysis Center for Software.

Bass, Myrna.

(2001, September-October). DAU Learning Resource Center merges with David D. Acker Library: listening to the customer has its own rewards. *Program Manager*, 30 (5), 62-63.

Beck, Alan W.

(2001, May-June). Probing the "it depends" variables. *Program Manager*, 30 (3), 22-29.

Bennett, John and Ellen Bunker, Kurt Rowley.

(2003, Winter). Managing the development of technology-based courses: success factors from eight government training courses. *Acquisition Review Quarterly*, 10 (1), 77-95.

Berta, Kelley.

(2003, May-June). DAU board of visitors welcomes six new members. *Program Manager*, 32 (3), 49.

(2001, May-June). The Defense Acquisition University: from consortium to consolidation. *Program Manager*, 30 (3), 9-10.

Brown, David.

(2002, November-December). Building communities of practice: team meetings build networks and trust for online collaboration. *Program Manager*, 31 (6), 60-62.

Byrd, Carol.

(2001, November). The allure of reverse auctions. *Contract Management*, 41 (11), 30-31.

C

Caruth, Greg.

(2003, January-February). "Itinerant" painter adds 18th Century charm to DAU cafeteria. *Program Manager*, 32 (1), 56.

Cavoli, Christina.

(2003). Articles in the *Program Manager*.

(2004). Articles in *Defense AT&L*.

Clougherty, Karen.

(2004, January). Contracting with the DoD: the procurement and acquisition system of America's Defense Department. *Contract Management*, 44 (1), 54-56.

(2001, March). Balancing the DoD checkbook. *Contract Management*.

Cochrane, Charles B.

(2003, November 25). *Introduction to defense acquisition management*. 6th ed. Fort Belvoir, Va.: Defense Acquisition University Press.

(1996, July-August). Defense acquisition policy--a more flexible management approach: an insider's review of the major policy and procedures revisions to the new 5000 series documents. *Program Manager*, 25 (4), 16-21.

(1994, March-April). DoD to move now—will not wait on Congress to act on reform says Acting USD (A&T). *Program Manager*, 23 (2), 12-17. Collaborated with Mr. Wilbur Jones for this interview with the Honorable R. Noel Longuemare.

(1993). Program management in the United States Army, Chapter 12, and The role of the user, Chapter 31, in *Military project management handbook*. New York: McGraw-Hill.

(1992, July-August). DoD's new acquisition approach: myth or reality? *Program Manager*, 21 (4), 38-46.

Cochrane, Charles B.

(1991, May-June). Defense acquisition policy: a new set of directives for a disciplined management approach. *Program Manager*, 20 (3), 29-34.

(1990, September). The program manager's reporting chain. *National Defense*.

D

Dobbins, James H.

(2002, May-June). Critical success factor (CSF) analysis for DoD risk management. *Program Manager*, 31 (3), 40-45.

(2001, September-October). Identifying and analyzing critical success factors. *Program Manager*, 30 (5), 46-49.

Driessnack, John D. and David R. King.

(2004, January-April). An initial look at technology and institutions on defense industry consolidation. *Defense Acquisition Review Journal*, 11 (1), 62-77.

(2003, Summer). Investigating the integration of acquired firms in high-technology industries: implications for industrial policy. *Acquisition Review Quarterly*, 10 (3), 261-283.

Driessnack, John D. and Noel Dickover, Marie Smith.

(2003, Spring). Risk community building inside the program management community of practice (PM COP). *Acquisition Review Quarterly*, 10 (2), 107-114.

Dunmire, Daniel J. and Larry A. Lee.

(2004, March-April). New publication provides corrosion prevention and control guidance. *Defense AT&L*, 33 (2), 36-39.

Dunmire, Daniel J.

(2003). Beating corrosion requires change at the top. *AMPTIAC quarterly*, 7 (4), 5-8.

F

Falk, Martin.

(2003, September-December). The recognized challenge of the 21st century is the uncertainties. *Program Manager*, 32 (5), 2-9. Interview with Mr. Ron Sega, Pentagon's top research & engineering advisor.

(2002, September-October). DAU's Systems Engineering Department revamping SYS-301 Course: systems engineering competencies at core of recent changes. *Program Manager*, 31 (5), 100-104.

Faulk, Bob and Luis Ramirez, Sharon Richardson, Kelly Nieves, Michael Barclay.

(2003, January-February). DAU collaborates with local organizations to create two new continuous learning modules: Javits-Wagner-O'Day (JWOD) program, Cost as an independent variable (CAIV). *Program Manager*, 32 (1), 20-24.

Forman, Joni.

(2002, September-October). DAU hosts third annual business managers' conference: issues affecting the DoD business and financial management (BFM) workforce. *Program Manager*, 31 (5), 56-62.

(2001, November-December). DAU hosts second business managers' conference. *Program Manager*, 30 (6), 36-43.

Fowler, Randy.

(2003, May-June). From the customer's customer to the supplier's supplier, logistics today is about processes, enabling technologies, and well trained people. *Program Manager*, 32 (3), 2-7. Interview with Diane Morales, Deputy Under Secretary of Defense (Logistics and Materiel Readiness).

Fowler, Randy and Louis A. Kratz, Jerry D. Cothran.

(2002, September-October). Achieving defense transformation through total life cycle systems management. *Program Manager*, 31 (5), 48-54.

G

Gadeken, Owen.

(2004, May-June). The ideal program manager: a view from the trenches, *Defense AT&L*, 33 (3), 14-16.

(2003, March). To basics. *NASA ASK Magazine*, 11,21.

(2002, July-August). Leading project teams. *Program Manager*, 31 (4), 76-79.

(2002, March). Team activation energy. *NASA ASK Magazine*, 7, 9-11.

Gasiorek-Nelson, Sylwia.

(2001-2003). Articles in the *Program Manager*.

Glass, Wayne and Paul McMahon, Lisa Johnson, Sylwia Gasiorek-Nelson.

(2002, March-April). DAU increasing momentum toward strategic partnerships: increased return on DoD's training dollars. *Program Manager*, 31 (2), 124-132.

Gould, Jay W. III.

(2003, Winter). Program planning of asynchronous on-line courses: design complexities and ethics *Acquisition Review Quarterly*, 10 (1), 63-75.

Greig, Judith M.

(2003, September-December). McDaniel appears on TV, speaks of the power of fellowship. *Program Manager*, 32 (5), 43.

H

Hall, Mary-jo.

(2003, September). Action learning in action: variation on a theme. *News for Change*. Milwaukee, Wis.: Association for Quality and Participation.

(2003, August). A primer on alignment. *News for Change*. Milwaukee, Wis.: Association for Quality and Participation.

(2002, Fall). Human capital. *Public Manager*.

(2002, Summer). Aligning the Organization to Increase Performance Results. *Public Manager*.

(2002, Summer). Using the American customer satisfaction index. *Government Transformation*.

(2002, June). *Action Learning*. The National Institute for Government Innovation.

(2002, Spring). The American Customer Satisfaction Index. *Public Manager*.

(2002, March-April). Writing the book on getting SMART: developing leadership skills. *Program Manager*, 31, (2), 44-47.

(2002, March). *Best Practices in Leadership Development*. White Paper. Federal Consulting Group.

(2001, September-October). Cadet summer research program. *Program Manager*, 30 (5), 68-69.

(2001, May-June). The Malcolm Baldrige National Quality Award. *Program Manager*, 30 (3), 56-59.

Hall, Mary-jo and Miriam Burroughs Hall.

(2004, Winter). The Turner burying ground. *The Trading Path*. Chapel Hill, N.C.: Durham-Orange Genealogical Society.

Hall, Mary-jo and Fran Tilley Ferrell.

(2003, Summer). Reverend John Archibald McMannen 1812-1875. *The Trading Path*. Chapel Hill, N.C.: Durham-Orange Genealogical Society.

Hall, Mary-jo and Jacqueline Lawson.

(2003, Summer). Using the Baldrige criteria to assess strategic planning: a case study. *The Journal for Quality and Participation*. Milwaukee, Wis.: Association for Quality and Participation.

Harman, Beryl and Sue Stein, Ann Deitz.

(2003, June 24). Establishing a process for web-based survey research. In *Proceedings ED-MEDIA 2003, World Conference on Educational Multimedia, Hypermedia & Telecommunications*. Association for the Advancement of Computing in Education.

Hechmer, William and Jim Ashworth, Thomas Johnson.

(2004, May-June). Program management community of practice. *Defense AT&L*, (33 (3), 76-77.

Heller, Larry.

(2001, May-June). The acquisition management framework chart: a pictorial road map for use by integrated product teams throughout the system life cycle. *Program Manager*, 30 (3), 34.

Hirsch, Edward.

(2001, September-October). Acquisition and logistics excellence: DAU's new PMT-401, a systems approach to program manager development. *Program Manager*, 30, (5), 78-82.

(2001, May-June). Meeting the challenge ... fulfilling the promise : PMC to APMC, a 30-year odyssey. *Program Manager*, 30 (3), 30-33.

Hood, Don.

(2001, September-October). Germany hosts thirteenth annual international acquisition/procurement seminar, Atlantic. *Program Manager*, 30 (5), 26-29.

(2001, March-April). Thirteenth Annual International Acquisition/Procurement Seminar, Atlantic (IAPS-A). *Program Manager*, 30 (2), 39.

J

Johnson, Collie J.

(2001-2003). Articles in the *Program Manager*.

Johnson, Thomas and Jim Ashworth, William Hechmer.

(2004, May-June). Program management community of practice. *Defense AT&L*, (33 (3), 76-77.

K

Kankey, Roland D. and David Christensen, Robert J. Conley.

(2000, Winter). Some empirical evidence of non-normality of cost variances on defense contracts. *Journal of cost analysis and management*, 3-16.

Kankey, Roland D. and David Christensen, Mark Sweitzer.

(1999, Winter). Note on bias in DoD inflation forecasts. *Journal of cost analysis and management*, 67-76.

Kausal, B. A. "Tony"

(2001, November). *The Falcon and the mirage: managing for combat effectiveness*. Fort Belvoir, Va.: Defense Acquisition University Press.

(2001, May-June). The DAU Executive Institute: over twenty years of advice, counsel, mentoring. *Program Manager*, 30 (3), 44-45.

Kwatnoski, Richard.

(2002, July-August). DAU introduces online international acquisition course. *Program Manager*, 31, (4), 46-47.

(2001, May-June). International cooperative acquisition education: over two decades of progress. *Program Manager*, 30 (3), 48-50.

L

Lightsey, Bob and Paul Jacobs.

(2002). *Battle of Britain Illustrated*. New York: McGraw-Hill.

M

McMahon, Paul T.

(2002, November-December). DAU sets industry standards as best in class corporate university. *Program Manager*, 31 (6), 6-7.

(2001, March-April). DAU reaches out to strategic partnerships, alliances: broadening continuous learning opportunities for the defense acquisition workforce. *Program Manager*, 30 (2), 34-37.

Mutzabaugh, Gary.

(2003, February). Contract bundling or contract bungling? Editorial. *Contract Management*, 43 (2), 2.

N

Nieves, Kelly and Sharon Richardson, Luis Ramirez, Bob Faulk, Michael Barclay.

(2003, January-February). DAU collaborates with local organizations to create two new continuous learning modules: Javits-Wagner-O'Day (JWOD) program, Cost as an independent variable (CAIV). *Program Manager*, 32 (1), 20-24.

P

Patnode, Norman H.

(2003, May-June). Measuring performance to drive risk management: we need a new yardstick—objectives and thresholds aren't good enough. *Program Manager*, 32 (3), 32-34.

(2003, March-April). Can't get to performing without storming: working as a team. *Program Manager*, 32 (2), 42-45.

(2002, November-December). The Socratic method: leveraging questions to increase performance. *Program Manager*, 31 (6), 48-52.

Perino, George H.

(2001, Winter). Complexity: a cognitive barrier to defense systems acquisition management. *Acquisition Review Quarterly*, 8 (1), 61-78.

R

Ramirez, Luis and Bob Faulk, Sharon Richardson, Kelly Nieves, Michael Barclay.

(2003, January-February). DAU collaborates with local organizations to create two new continuous learning modules: Javits-Wagner-O'Day (JWOD) program, Cost as an independent variable (CAIV). *Program Manager*, 32 (1), 20-24.

Richard, Marcia E.

(2003, May-June). Transformation of acquisition training within DoD. *Program Manager*, 32 (3), 46-48.

(2002, September). Developing tomorrow's leaders today. *AI today*.

(2002, July-August). AcqDemo: a contribution-based pay system. *Program Manager*, 31 (4), 82-84.

(2002, January-February). Conversations with the DACMs. *Program Manager*, 31 (1), 52-54.

(2001, December). From contracting officer to business advisor. *Contract Management*. 41 (12), 4-6.

Richardson, Sharon and Luis Ramirez, Bob Faulk, Kelly Nieves, Michael Barclay.
(2003, January-February). DAU collaborates with local organizations to create two new continuous learning modules: Javits-Wagner-O'Day (JWOD) program, Cost as an independent variable (CAIV). *Program Manager*, 32 (1), 20-24.

Robbins, J. L. and J. C. Daneman.
(2002, Fall). The best known statistic—coefficient of determination (r^2): what it does and does not do in regression analysis. *National Estimator*. 18-27.

S

Schulz, Frederick F. and Larry J. Halbig, Thomas A. Harvat.
(2004, January-February). Best manufacturing practices survey of Navy's Directorate for Missiles and Surface Launchers. *Defense AT&L*, 33 (1), 24-27.

Siemens, Thomas I.
(2002, Summer). Just contracting parties, or partners as well? *Acquisition Review Quarterly*, 9 (3), 225-233.

Smith, Rose M.
(2003, October). Lean contracting. *Contract Management*, 43 (10), 33-39.

Sodhi, Jag and Prince Sodhi.
(2003). *Managing IT systems requirements*. Vienna, Va.: Management Concepts, Inc.

(2003). Lessons learned: testing software embedded in U.S. Department of Defense weapon systems. *International Test & Evaluation Association Magazine*.

(2002). *IT Project Management Handbook*. Vienna, Va.: Management Concepts, Inc.

Spurlock, Martha Ann and Michael Nelson, James Clark.
(1999, November-December). Curing the software requirements and cost estimating blues. *Program Manager*, 28 (6), 54-60.

St. John, Chris and Lou Jordan, Bruce Bolinger.
(2000, new ed. due 2004, Summer). *Masters of disasters*. Union Bridge, Md.: Emergency Training Associates.

Stein, Sue and Beryl Harman, Ann Deitz.
(2003, June 24). Establishing a process for web-based survey research. In *Proceedings ED-MEDIA 2003, World Conference on Educational Multimedia, Hypermedia & Telecommunications*. Association for the Advancement of Computing in Education.

Summers, Wilson.
(2001, July-August). Program management training through simulation: looking toward the future. *Program Manager*, 30 (4), 64-66.

Swofford, Frank.

(2004, March-April). Interview with Arthur K. Cebrowski, Director, Office of Force Transformation. *Defense AT&L*, 33 (2), 2-9.

Sylvester, Richard K. and Joseph A. Ferrara.

(2003, Winter). Conflict and ambiguity: implementing evolutionary acquisition. *Acquisition Review Quarterly*, 10 (1), 3-27.

T

Tillman, Martin R.

(2004, May-June). Help! My team won't accept empowerment! *Defense AT&L*, 33 (3), 32-35.

(2003, March). A model for change. *Contract Management*, 43 (3).

V

Vacante, Russell A.

(2002, September-October). Defense Acquisition University and International Society of Logistics sign memorandum of understanding: a good day for logisticians. *Program Manager*, 31 (5), 43-44.

W

Wall, Aleta.

(2002, March). Women sustaining the American spirit. *Women's History Month 2002*, pamphlet 02-2. Patrick Air Force Base, Fla.: Defense Equal Opportunity Management Institute.

Waszczak, Charles A.

(2003, July 12). Reducing Government Furnished Property Using Value Engineering. *The National Property Management Association's 2003 National Educational Seminar, Conference Proceedings*. Jacksonville, Fla.: National Property Management Association, Inc.

Weitzner, James.

(2004, January-March). Defense Acquisition University and support the Defense Standardization Program. *Defense Standardization Program Journal*, 22-26. Defense Standardization Program Office.

Whalen, Paul L.

(2002, July). The republic according to John Marshall Harlan. Book Review. *Bench & Bar*, 21.

(2002, April). Equal Access to Justice Act: recent developments. *Briefing papers*. 2nd series. Washington, D.C.: West Group.

(2000, Spring). Does the government really have to pay this? A review of costs recoverable under EAJA. *The procurement lawyer*, 31 (3), 7-9.

Using the Settlement Judge in ADR: some practical considerations concerning the use of ADR. *BCA Board of Appeals Journal*, 6-8.

Z

Zittel, Randy C.

(2003, July 3). Systems engineering in science & technology. *The Proceedings of the 13th Annual Symposium of the International Council on Systems Engineering*. Washington, D.C.: International Council on Systems Engineering.

(2002, August 27). The reality of simulation based acquisition. Seminar presentation, *International Council on Systems Engineering*, Washington Metropolitan Chapter. Chantilly, Va.: International Council on Systems Engineering.

(2002, June 20). The reality of simulation based acquisition. *The Proceedings of the 3rd Simulation Based Acquisition Conference*. London, UK: SMi Conferences, Ltd.

(2002, June 20). Program management in the acquisition process tutorial. *The Proceedings of the 3rd Simulation Based Acquisition Conference*. London, UK: SMi Conferences, Ltd.

(2002, May-June). NDIA Technology Trends 2003 Conference – MidAtlantic Congressional Caucus : simulation based acquisition and DAU support. *Program Manager*, 31 (3), 92.

(2002, April). Simulation-based acquisition in the Department of Defense. Panelist presentation, *Technology Trends Conference*. Baltimore, Md.: U.S. Congress SMART Caucus.

(2002, March 19). The reality of simulation based acquisition. *The Proceedings of the Simulation Interoperability Workshop*. Orlando, Fla.: Simulation Interoperability Standards Organization.

(2001, July). Simulation based acquisition—an emerging reality, US Military case studies of SBA implementation. *The Proceedings of the International Council on Systems Engineering 11th Annual Symposium*. Melbourne, Australia: International Council on Systems Engineering.

(2001, July). Program management and systems engineering tutorial. *The Proceedings of the International Council on Systems Engineering 11th Annual Symposium*. Melbourne, Australia: International Council on Systems Engineering.

(2001, Spring-Summer). The reality of simulation-based acquisition—and an example of U.S. Military implementation. *Acquisition Review Quarterly*, 8 (2), 121-132.

Zittel, Randy C. and Bud Blum, Jon Neasham, Bill Magill.

(2003, January-February). Defense Threat Reduction Agency supports DAU coursework: WMD simulation incorporated into DoD Advanced Systems Engineering Course. *Program Manager*, 32 (1), 54-55.